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# Gloucester City Council

## REVENUE BUDGET

2022/23

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### Notes

The colours indicate the Service Area that each item fall under. These are used to indicate where different items in the Members portfolios fall.  
The 2021/22 forecast numbers are those at the end of Q2 of 2021/22.

## General Fund Summary 2022/23 - by Service Area

Gloucester City Council	Proposed Budget 2022/23	Communities 2022/23	Culture 2022/23	Performance & Resources 2022/23	Place 2022/23	Senior Management 2022/23
<b>Service Expenditure</b>						
Employees	8,942,867	3,448,664	1,491,576	2,693,569	1,051,486	257,572
Premises	3,496,200	1,384,010	549,400	1,562,790	-	-
Transport	87,700	11,600	2,300	72,800	-	1,000
Supplies and Services	14,637,845	7,982,350	666,890	5,916,004	70,500	2,100
Third Party Payments	33,749,610	1,522,340	55,100	31,967,270	204,900	-
Capital Interest Charges	4,166,000	-	-	4,166,000	-	-
<b>Expenditure Total</b>	<b>65,080,222</b>	<b>14,348,964</b>	<b>2,765,266</b>	<b>46,378,434</b>	<b>1,326,886</b>	<b>260,672</b>
<b>Service Income</b>						
Grants and Contributions	(35,144,805)	(2,544,160)	(40,300)	(32,508,075)	(52,270)	-
Fees and Charges	(8,428,587)	(2,047,525)	(233,496)	(5,541,221)	(606,344)	-
Other Income	(10,500,581)	(1,652,965)	(988,031)	(7,845,800)	(13,785)	-
<b>Income Total</b>	<b>(54,073,972)</b>	<b>(6,244,650)</b>	<b>(1,261,827)</b>	<b>(45,895,096)</b>	<b>(672,399)</b>	<b>-</b>
<b>Net Service Expenditure / (Income)</b>	<b>11,006,249</b>	<b>8,104,315</b>	<b>1,503,439</b>	<b>483,338</b>	<b>654,487</b>	<b>260,672</b>
<b>Corporate Expenditure / (Income)</b>						
Interest Payable	140,100					
Interest Receivable	(718,900)					
Corporate Pension Contribution	3,255,000					
Minimum Revenue Provision	561,200					
Utilisation of PY Earmarked Reserves	-					
Transfer to Earmarked Reserves	-					
<b>Net Operating Expenditure</b>	<b>14,243,649</b>					
Council Tax Precept	(8,312,000)					
Retained Business Rates	(5,500,000)					
Lower Tier Support Grant	(175,000)					
Revenue Support Grant	(152,235)					
New Homes Bonus	(20,000)					
<b>Net Council Position</b>	<b>84,414</b>					

Communities	Proposed Budget 2022/23	Head of Service 2022/23	Customer Services 2022/23	Housing & Homelessness 2022/23	Housing Partnerships 2022/23	Housing Strategy 2022/23	Private Sector Hsg 2022/23	Comm Strategy 2022/23	Community Grants 2022/23	Environ Health 2022/23	Waste & Recycling 2022/23	Streetcare 2022/23	City Centre Management 2022/23	Licensing 2022/23	Markets & Street Trading 2022/23	Parks & Allotments 2022/23	Countryside Unit 2022/23
Employees	3,448,664	127,652	401,431	801,576	140,786	171,527	287,486	609,904	-	58,171	-	163,709	282,301	125,408	31,022	139,998	107,693
Premises	1,384,010	-	400	894,200	-	-	-	6,100	-	25,000	-	93,850	81,500	8,100	209,660	47,700	17,500
Transport	11,600	-	-	1,000	-	-	-	-	-	-	-	400	-	-	-	-	10,200
Supplies and Services	7,982,350	-	5,400	32,700	-	-	16,300	114,900	-	72,850	7,611,600	72,400	23,500	4,200	25,800	-	2,700
Third Party Payments	1,522,340	-	-	48,900	1,166,990	-	200	29,500	148,000	85,950	12,800	5,800	10,000	9,200	-	4,000	1,000
Capital Charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Expenditure Total</b>	<b>14,348,964</b>	<b>127,652</b>	<b>407,231</b>	<b>1,778,376</b>	<b>1,307,776</b>	<b>171,527</b>	<b>303,986</b>	<b>760,404</b>	<b>148,000</b>	<b>241,971</b>	<b>7,624,400</b>	<b>336,159</b>	<b>397,301</b>	<b>146,908</b>	<b>266,482</b>	<b>191,698</b>	<b>139,093</b>
Grants and Contributions	(2,544,160)	-	-	(687,000)	(1,307,450)	(50,000)	-	(75,500)	-	(4,450)	(325,960)	(32,000)	-	(5,000)	-	(21,800)	(35,000)
Fees and Charges	(2,047,525)	-	-	(320,000)	-	-	(93,300)	(6,000)	-	(43,300)	(1,058,700)	(193,100)	(50,000)	(278,625)	(4,500)	-	-
Other Income	(1,652,965)	-	-	(28,000)	-	-	(1,800)	-	(23,000)	-	(1,190,000)	-	-	-	(340,670)	(69,495)	-
<b>Income Total</b>	<b>(6,244,650)</b>	<b>-</b>	<b>-</b>	<b>(1,035,000)</b>	<b>(1,307,450)</b>	<b>(50,000)</b>	<b>(95,100)</b>	<b>(81,500)</b>	<b>(23,000)</b>	<b>(47,750)</b>	<b>(2,574,660)</b>	<b>(225,100)</b>	<b>(50,000)</b>	<b>(283,625)</b>	<b>(345,170)</b>	<b>(91,295)</b>	<b>(35,000)</b>
<b>Net Service Expenditure</b>	<b>8,104,315</b>	<b>127,652</b>	<b>407,231</b>	<b>743,376</b>	<b>326</b>	<b>121,527</b>	<b>208,886</b>	<b>678,904</b>	<b>125,000</b>	<b>194,221</b>	<b>5,049,740</b>	<b>111,059</b>	<b>347,301</b>	<b>(136,717)</b>	<b>(78,688)</b>	<b>100,403</b>	<b>104,093</b>

PP001	CT001	HS001	HS004	HS005	HS003	CS001	VS001	PS002	NE003	NE002	NE001	FL003	MK001	NE007	EP003
		HS002			PS001	CS003	VS005	HE001	NE004	NE011	NE009	FL004	MK004	EP001	
					PS003	CS004	VS006	PH001	NE005			FL002	MK003		
					PS004	CS002		PH002					MK002		
						FL001		PH003					MK005		
						VS002		EP005							
						HE002		PH005							
						HE003									
						HE004									

**Culture Service**

**Proposed Budget 2022/23**

Head of Service: **Philip Walker**

<b>Cultural &amp; Trading</b>	<b>Proposed Budget 2022/23</b>	<b>Head of Service 2022/23</b>	<b>Museums 2022/23</b>	<b>Guildhall &amp; Blackfriars 2022/23</b>	<b>Events 2022/23</b>	<b>Destination Marketing 2022/23</b>	<b>Aspire Client 2022/23</b>	<b>Shopmobility 2022/23</b>
Employees	1,491,576	106,844	433,778	642,507	109,596	137,719	-	61,132
Premises	549,400	-	68,550	128,750	-	-	346,450	5,650
Transport	2,300	-	1,100	1,200	-	-	-	-
Supplies and Services	666,890	-	128,240	238,700	215,100	75,000	-	9,850
Third Party Payments	55,100	-	2,000	53,100	-	-	-	-
Capital Charges	-	-	-	-	-	-	-	-
<b>Expenditure Total</b>	<b>2,765,266</b>	<b>106,844</b>	<b>633,668</b>	<b>1,064,257</b>	<b>324,696</b>	<b>212,719</b>	<b>346,450</b>	<b>76,632</b>
Grants and Contributions	(40,300)	-	(10,300)	-	-	-	(30,000)	-
Fees and Charges	(233,496)	-	(25,050)	(196,500)	-	-	-	(11,946)
Other Income	(988,031)	-	(54,200)	(476,581)	(40,000)	(70,000)	(346,450)	(800)
<b>Income Total</b>	<b>(1,261,827)</b>	<b>-</b>	<b>(89,550)</b>	<b>(673,081)</b>	<b>(40,000)</b>	<b>(70,000)</b>	<b>(376,450)</b>	<b>(12,746)</b>
<b>Net Service Expenditure</b>	<b>1,503,439</b>	<b>106,844</b>	<b>544,118</b>	<b>391,176</b>	<b>284,696</b>	<b>142,719</b>	<b>(30,000)</b>	<b>63,886</b>

MT003	MU002	GH001	GH008	TI001	BI001	SM001
	MU001	GH002	GP001			
	MU003	GH003				
	MU004	GH006				
	TI003	GH007				
	MU005	GH005				
		GH004				
		GH010				

Performance & Resources	Demographic & Transform &																		
	Proposed Budget 2022/23	Head of Service 2022/23	Financial & Corporate 2022/23	Revenues & Benefits 2022/23	Housing Subsidy 2022/23	Internal Audit 2022/23	Electoral Services 2022/23	Business Support 2022/23	Land Charges 2022/23	Property Management 2022/23	Commercial Property 2022/23	SWRDA 2022/23	Parking 2022/23	IT 2022/23	Legal Services 2022/23	Comms 2022/23	Human Resources 2022/23	Commercial Manager 2022/23	Cemeteries & Crematorium 2022/23
Employees	2,693,569	126,718	343,289	83,512	-	-	342,369	339,612	-	563,254	-	-	63,617	52,272	-	-	174,910	144,790	459,225
Premises	1,562,790	-	-	2,400	-	-	-	-	-	325,510	307,850	17,930	636,450	-	-	-	-	-	272,650
Transport	72,800	100	32,300	100	-	-	17,300	-	-	-	-	-	-	-	-	-	100	-	22,900
Supplies and Services	5,916,004	-	275,750	1,880,812	-	-	405,100	25,600	100	33,350	276,622	-	286,800	1,881,920	465,100	89,450	159,000	-	136,400
Third Party Payments	31,967,270	-	160,500	146,850	31,138,500	193,620	26,100	-	35,000	2,600	170,500	-	7,000	10,000	-	-	39,600	-	37,000
Interest Charges	4,166,000	-	-	-	-	-	-	-	-	-	4,166,000	-	-	-	-	-	-	-	-
<b>Expenditure Total</b>	<b>46,378,434</b>	<b>126,818</b>	<b>811,839</b>	<b>2,113,674</b>	<b>31,138,500</b>	<b>193,620</b>	<b>790,869</b>	<b>365,212</b>	<b>35,100</b>	<b>924,714</b>	<b>4,920,972</b>	<b>17,930</b>	<b>993,867</b>	<b>1,944,192</b>	<b>465,100</b>	<b>89,450</b>	<b>373,610</b>	<b>144,790</b>	<b>928,175</b>
Grants and Contributions	(32,508,075)	-	-	(977,175)	(31,515,900)	-	-	-	-	-	-	-	-	-	-	-	(15,000)	-	-
Fees and Charges	(5,541,221)	-	(12,500)	(341,900)	-	-	-	(30,000)	(108,100)	(50,000)	(96,500)	(170,964)	(2,528,450)	(27,700)	-	-	-	-	(2,175,107)
Other Income	(7,845,800)	-	(25,000)	(29,000)	-	-	-	-	-	(50,000)	(7,475,972)	-	(31,725)	-	-	-	-	-	(234,103)
<b>Income Total</b>	<b>(45,895,096)</b>	<b>-</b>	<b>(37,500)</b>	<b>(1,348,075)</b>	<b>(31,515,900)</b>	<b>-</b>	<b>(30,000)</b>	<b>(108,100)</b>	<b>(100,000)</b>	<b>(7,572,472)</b>	<b>(170,964)</b>	<b>(2,560,175)</b>	<b>(27,700)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(15,000)</b>	<b>-</b>	<b>(2,409,210)</b>
<b>Service Expenditure</b>	<b>483,338</b>	<b>126,818</b>	<b>774,339</b>	<b>765,599</b>	<b>(377,400)</b>	<b>193,620</b>	<b>790,869</b>	<b>335,212</b>	<b>(73,000)</b>	<b>824,714</b>	<b>(2,651,500)</b>	<b>(153,034)</b>	<b>(1,566,308)</b>	<b>1,916,492</b>	<b>465,100</b>	<b>89,450</b>	<b>358,610</b>	<b>144,790</b>	<b>(1,481,035)</b>

MT004	FS001	BI002	RB001	IA001	DS001	BI004	LE001	AM003	AM001	AM012	PA001	BI005	LE002	CM001	HR001	MT006	CC002
	FS002	BI003	RB003		DS002			AM004	AM002	AM013	PA002	BI006		CM002	HR002		CC003
	FS003	BI009			DS003			AM006	AM011	AM015	PA003	BI007			HR003		CC004
	FS004	RB002			DS004			AM008	AM038	AM016	PA004				HR004		CC001
	FS005							AM009	AM040	AM017							
	PR002							AM010		AM019							
	PR003							AM034		AM020							
	FS007							AM035		AM021							
								AM036		AM022							
								AM037		AM023							
								AM039		AM024							
								NE006		AM026							
										AM027							
										AM028							
										AM031							
										AM032							

**Place Service**

**Proposed Budget 2022/23**

Head of Service: **Ian Edwards**

Place	Proposed Budget	Head of Service	Planning	Planning Policy	Heritage & Historic Buildings	Economic Development	Community Infrastructure Levy
	2022/23	2022/23	2022/23	2022/23	2022/23	2022/23	2022/23
Employees	1,051,486	106,080	446,497	137,227	169,829	191,853	-
Premises	-	-	-	-	-	-	-
Transport	-	-	-	-	-	-	-
Supplies and Services	70,500	-	44,500	11,950	3,050	11,000	-
Third Party Payments	204,900	-	73,400	93,000	-	13,500	25,000
Capital Charges	-	-	-	-	-	-	-
<b>Expenditure Total</b>	<b>1,326,886</b>	<b>106,080</b>	<b>564,397</b>	<b>242,177</b>	<b>172,879</b>	<b>216,353</b>	<b>25,000</b>
Grants and Contributions	(52,270)	-	-	-	(52,270)	-	-
Fees and Charges	(606,344)	-	(581,344)	-	-	-	(25,000)
Other Income	(13,785)	-	-	-	-	(13,785)	-
<b>Income Total</b>	<b>(672,399)</b>	<b>-</b>	<b>(581,344)</b>	<b>-</b>	<b>(52,270)</b>	<b>(13,785)</b>	<b>(25,000)</b>
<b>Net Service Expenditure</b>	<b>654,487</b>	<b>106,080</b>	<b>(16,947)</b>	<b>242,177</b>	<b>120,609</b>	<b>202,568</b>	<b>-</b>

MT005	PL001	PL004	PL005	ED001	PL007
	PL002		PL006	NE012	
	PL003				

**Senior Management**

**Proposed Budget 2022/23**

Head of Service: [Jon McGinty](#)

Senior Management	Budget 2022/23	Corporate Management Team 2022/23	Climate Change & Environment 2022/23
Employees	257,572	185,025	72,547
Premises	-	-	-
Transport	1,000	1,000	-
Supplies and Services	2,100	2,100	-
Third Party Payments	-	-	-
Capital Charges	-	-	-
<b>Expenditure Total</b>	<b>260,672</b>	<b>188,125</b>	<b>72,547</b>
Grants and Contributions	-	-	-
Fees and Charges	-	-	-
Other Income	-	-	-
<b>Income Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Service Expenditure</b>	<b>260,672</b>	<b>188,125</b>	<b>72,547</b>

Cost Centres:

MT001 EP008



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## General Fund Summary 2022/23 - by Portfolio Holder

Gloucester City Council	Proposed Budget 2022/23	Environment & Leader 2022/23	Planning & Housing Strategy 2022/23	Communities & Neighbourhood 2022/23	Culture & Leisure 2022/23	Performance & Resources 2022/23
<b>Service Expenditure</b>						
Employees	8,942,867	1,602,613	1,985,099	798,689	1,461,465	3,095,000
Premises	3,496,200	273,650	894,200	11,750	753,410	1,563,190
Transport	87,700	11,600	1,000	-	2,300	72,800
Supplies and Services	14,637,845	7,803,400	105,550	124,750	682,840	5,921,304
Third Party Payments	33,749,610	142,250	1,442,490	177,500	55,100	31,932,270
Capital Interest Charges	4,166,000	-	-	-	-	4,166,000
<b>Expenditure Total</b>	<b>65,080,222</b>	<b>9,833,514</b>	<b>4,428,339</b>	<b>1,112,689</b>	<b>2,955,115</b>	<b>46,750,565</b>
<b>Service Income</b>						
Grants and Contributions	(35,144,805)	(476,480)	(2,044,450)	(75,500)	(40,300)	(32,508,075)
Fees and Charges	(8,428,587)	(1,623,725)	(1,127,744)	(17,946)	(226,050)	(5,433,121)
Other Income	(10,500,581)	(1,273,280)	(29,800)	(23,800)	(1,327,901)	(7,845,800)
<b>Income Total</b>	<b>(54,073,972)</b>	<b>(3,373,485)</b>	<b>(3,201,994)</b>	<b>(117,246)</b>	<b>(1,594,251)</b>	<b>(45,786,996)</b>
<b>Net Service Expenditure / (Income)</b>	<b>11,006,249</b>	<b>6,460,029</b>	<b>1,226,345</b>	<b>995,443</b>	<b>1,360,865</b>	<b>963,569</b>
<b>Corporate Expenditure / (Income)</b>						
Interest Payable	140,100					
Interest Receivable	(718,900)					
Corporate Pension Contribution	3,255,000					
Minimum Revenue Provision	561,200					
Utilisation of PY Earmarked Reserves	-					
Transfer to Earmarked Reserves	-					
<b>Net Operating Expenditure</b>	<b>14,243,649</b>					
Council Tax Precept	(8,312,000)					
Retained Business Rates	(5,500,000)					
Lower Tier Support Grant	(175,000)					
Revenue Support Grant	(152,235)					
New Homes Bonus	(20,000)					
<b>Net Council Position</b>	<b>84,414</b>					

**Environment**

**Proposed Budget 2022/23**

Portfolio Holder: Cllr Richard Cook

Environment	Proposed Budget 2022/23	Communities					Place		Senior Management	
		Waste & Recycling 2022/23	Streetcare & City 2022/23	Environ Health 2022/23	Licensing 2022/23	Parks & Countryside 2022/23	Economic Developmt 2022/23	Heritage 2022/23	Climate Change 2022/23	Senior Managemt 2022/23
Employees	1,602,613	-	446,009	58,171	125,408	247,691	297,933	169,829	72,547	185,025
Premises	273,650	-	175,350	25,000	8,100	65,200	-	-	-	-
Transport	11,600	-	400	-	-	10,200	-	-	-	1,000
Supplies and Services	7,803,400	7,611,600	95,900	72,850	4,200	2,700	11,000	3,050	-	2,100
Third Party Payments	142,250	12,800	15,800	85,950	9,200	5,000	13,500	-	-	-
Capital Charges	-	-	-	-	-	-	-	-	-	-
<b>Expenditure Total</b>	<b>9,833,514</b>	<b>7,624,400</b>	<b>733,459</b>	<b>241,971</b>	<b>146,908</b>	<b>330,791</b>	<b>322,433</b>	<b>172,879</b>	<b>72,547</b>	<b>188,125</b>
Grants and Contributions	(476,480)	(325,960)	(32,000)	(4,450)	(5,000)	(56,800)	-	(52,270)	-	-
Fees and Charges	(1,623,725)	(1,058,700)	(243,100)	(43,300)	(278,625)	-	-	-	-	-
Other Income	(1,273,280)	(1,190,000)	-	-	-	(69,495)	(13,785)	-	-	-
<b>Income Total</b>	<b>(3,373,485)</b>	<b>(2,574,660)</b>	<b>(275,100)</b>	<b>(47,750)</b>	<b>(283,625)</b>	<b>(126,295)</b>	<b>(13,785)</b>	<b>(52,270)</b>	<b>-</b>	<b>-</b>
<b>Net Service Expenditure</b>	<b>6,460,029</b>	<b>5,049,740</b>	<b>458,359</b>	<b>194,221</b>	<b>(136,717)</b>	<b>204,496</b>	<b>308,648</b>	<b>120,609</b>	<b>72,547</b>	<b>188,125</b>

**Planning and Housing Strategy**

**Proposed Budget 2022/23**

Portfolio Holder: **Cllr Andrew Gravells**

Planning and Housing Strategy	Proposed Budget 2022/23	Place			P&R	Communities			
		Planning 2022/23	Planning Policy 2022/23	CIL 2022/23	Land Charges 2022/23	Private Sector Housing 2022/23	Housing Strategy 2022/23	Housing & Homelessness 2022/23	Housing Partnerships 2022/23
Employees	1,985,099	446,497	137,227	-	-	287,486	171,527	801,576	140,786
Premises	894,200	-	-	-	-	-	-	894,200	-
Transport	1,000	-	-	-	-	-	-	1,000	-
Supplies and Services	105,550	44,500	11,950	-	100	16,300	-	32,700	-
Third Party Payments	1,442,490	73,400	93,000	25,000	35,000	200	-	48,900	1,166,990
Capital Charges	-	-	-	-	-	-	-	-	-
<b>Expenditure Total</b>	<b>4,428,339</b>	<b>564,397</b>	<b>242,177</b>	<b>25,000</b>	<b>35,100</b>	<b>303,986</b>	<b>171,527</b>	<b>1,778,376</b>	<b>1,307,776</b>
Grants and Contributions	(2,044,450)	-	-	-	-	-	(50,000)	(687,000)	(1,307,450)
Fees and Charges	(1,127,744)	(581,344)	-	(25,000)	(108,100)	(93,300)	-	(320,000)	-
Other Income	(29,800)	-	-	-	-	(1,800)	-	(28,000)	-
<b>Income Total</b>	<b>(3,201,994)</b>	<b>(581,344)</b>	<b>-</b>	<b>(25,000)</b>	<b>(108,100)</b>	<b>(95,100)</b>	<b>(50,000)</b>	<b>(1,035,000)</b>	<b>(1,307,450)</b>
<b>Net Service Expenditure</b>	<b>1,226,345</b>	<b>(16,947)</b>	<b>242,177</b>	<b>-</b>	<b>(73,000)</b>	<b>208,886</b>	<b>121,527</b>	<b>743,376</b>	<b>326</b>

## Communities and Neighbourhoods

### Proposed Budget 2022/23

Portfolio Holder: Cllr Justin Hudson

Communities and Neighbourhoods	Proposed Budget 2022/23	Communities		Culture
		Community Strategy 2022/23	Community Grants 2022/23	Shopmobility 2022/23
Employees	798,689	737,557	-	61,132
Premises	11,750	6,100	-	5,650
Transport	-	-	-	-
Supplies and Services	124,750	114,900	-	9,850
Third Party Payments	177,500	29,500	148,000	-
Capital Charges	-	-	-	-
<b>Expenditure Total</b>	<b>1,112,689</b>	<b>888,057</b>	<b>148,000</b>	<b>76,632</b>
Grants and Contributions	(75,500)	(75,500)	-	-
Fees and Charges	(17,946)	(6,000)	-	(11,946)
Other Income	(23,800)	-	(23,000)	(800)
<b>Income Total</b>	<b>(117,246)</b>	<b>(81,500)</b>	<b>(23,000)</b>	<b>(12,746)</b>
<b>Net Service Expenditure</b>	<b>995,443</b>	<b>806,557</b>	<b>125,000</b>	<b>63,886</b>

**Culture & Leisure**

**Proposed Budget 2022/23**

Portfolio Holder: Cllr Andrew Lewis

Culture & Leisure	Proposed Budget 2022/23	Culture					Communities
		Museums 2022/23	Guildhall & Blackfriars 2022/23	Events 2022/23	Destination Marketing 2022/23	Aspire 2022/23	Markets & Street Trdg 2022/23
Employees	1,461,465	487,200	695,929	109,596	137,719	-	31,022
Premises	753,410	68,550	128,750	-	-	346,450	209,660
Transport	2,300	1,100	1,200	-	-	-	-
Supplies and Services	682,840	128,240	238,700	215,100	75,000	-	25,800
Third Party Payments	55,100	2,000	53,100	-	-	-	-
Capital Charges	-	-	-	-	-	-	-
<b>Expenditure Total</b>	<b>2,955,115</b>	<b>687,090</b>	<b>1,117,679</b>	<b>324,696</b>	<b>212,719</b>	<b>346,450</b>	<b>266,482</b>
Grants and Contributions	(40,300)	(10,300)	-	-	-	(30,000)	-
Fees and Charges	(226,050)	(25,050)	(196,500)	-	-	-	(4,500)
Other Income	(1,327,901)	(54,200)	(476,581)	(40,000)	(70,000)	(346,450)	(340,670)
<b>Income Total</b>	<b>(1,594,251)</b>	<b>(89,550)</b>	<b>(673,081)</b>	<b>(40,000)</b>	<b>(70,000)</b>	<b>(376,450)</b>	<b>(345,170)</b>
<b>Net Service Expenditure</b>	<b>1,360,865</b>	<b>597,540</b>	<b>444,598</b>	<b>284,696</b>	<b>142,719</b>	<b>(30,000)</b>	<b>(78,688)</b>

**Performance & Resources**

**Proposed Budget 2022/23**

Portfolio Holder: Cllr Hannah Norman

Performance & Resources	Proposed Budget 2022/23	P&R					P&R			P&R	P&R			P&R	Comm		
		Financial & Corporate 2022/23	Revenues & Benefits 2022/23	IT 2022/23	Parking 2022/23	Business Support 2022/23	Democratic Services 2022/23	Asset Managemt 2022/23	Commercial Property 2022/23	SWRDA 2022/23	Cemetery & Crem 2022/23	Internal Audit 2022/23	Transform 2022/23	HR & Comms 2022/23	Legal Services 2022/23	Housing Subsidy 2022/23	Customer Services 2022/23
Employees	3,095,000	470,007	83,512	52,272	63,617	339,612	342,369	563,254	-	-	459,225	-	144,790	174,910	-	-	401,431
Premises	1,563,190	-	2,400	-	636,450	-	-	325,510	307,850	17,930	272,650	-	-	-	-	-	400
Transport	72,800	32,400	100	-	-	-	17,300	-	-	-	22,900	-	-	100	-	-	-
Supplies and Services	5,921,304	275,750	1,880,812	1,881,920	286,800	25,600	405,100	33,350	276,622	-	136,400	-	248,450	465,100	-	-	5,400
Third Party Payments	31,932,270	160,500	146,850	10,000	7,000	-	26,100	2,600	170,500	-	37,000	-	-	-	-	31,138,500	-
Interest Charges	4,166,000	-	-	-	-	-	-	-	4,166,000	-	-	-	-	-	-	-	-
<b>Expenditure Total</b>	<b>46,750,565</b>	<b>938,657</b>	<b>2,113,674</b>	<b>1,944,192</b>	<b>993,867</b>	<b>365,212</b>	<b>790,869</b>	<b>924,714</b>	<b>4,920,972</b>	<b>17,930</b>	<b>928,175</b>	<b>193,620</b>	<b>144,790</b>	<b>463,060</b>	<b>465,100</b>	<b>31,138,500</b>	<b>407,231</b>
Grants and Contributions	(32,508,075)	-	(977,175)	-	-	-	-	-	-	-	-	-	-	(15,000)	-	(31,515,900)	-
Fees and Charges	(5,433,121)	(12,500)	(341,900)	(27,700)	(2,528,450)	(30,000)	-	(50,000)	(96,500)	(170,964)	(2,175,107)	-	-	-	-	-	-
Other Income	(7,845,800)	(25,000)	(29,000)	-	(31,725)	-	-	(50,000)	(7,475,972)	-	(234,103)	-	-	-	-	-	-
<b>Income Total</b>	<b>(45,786,996)</b>	<b>(37,500)</b>	<b>(1,348,075)</b>	<b>(27,700)</b>	<b>(2,560,175)</b>	<b>(30,000)</b>	<b>-</b>	<b>(100,000)</b>	<b>(7,572,472)</b>	<b>(170,964)</b>	<b>(2,409,210)</b>	<b>-</b>	<b>-</b>	<b>(15,000)</b>	<b>-</b>	<b>(31,515,900)</b>	<b>-</b>
<b>Net Service Expenditure</b>	<b>963,569</b>	<b>901,157</b>	<b>765,599</b>	<b>1,916,492</b>	<b>(1,566,308)</b>	<b>335,212</b>	<b>790,869</b>	<b>824,714</b>	<b>(2,651,500)</b>	<b>(153,034)</b>	<b>(1,481,035)</b>	<b>193,620</b>	<b>144,790</b>	<b>448,060</b>	<b>465,100</b>	<b>(377,400)</b>	<b>407,231</b>

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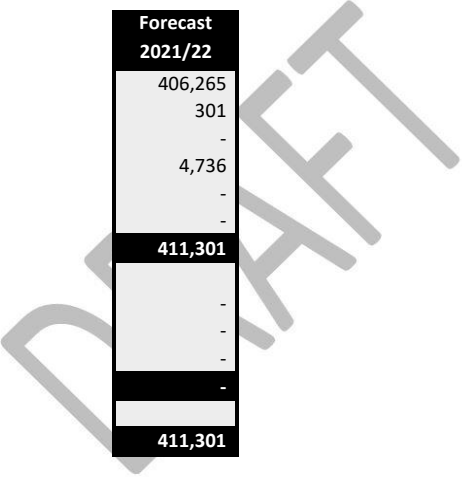
Head of Communities	Budget 2021/22	+ / -	Budget 2022/23	Forecast 2021/22
Employees	101,711	25,941	127,652	97,784
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	-	-	-	-
Third Party Payments	-	-	-	-
Capital Charges	-	-	-	-
<b>Expenditure Total</b>	<b>101,711</b>	<b>25,941</b>	<b>127,652</b>	<b>97,784</b>
Grants and Contributions	-	-	-	-
Fees and Charges	-	-	-	-
Other Income	-	-	-	-
<b>Income Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Service Expenditure</b>	<b>101,711</b>	<b>25,941</b>	<b>127,652</b>	<b>97,784</b>

**Customer Services**  
Budget 2022/23

Portfolio: Performance & Resources  
Head of Service: Ruth Saunders  
Portfolio Holder: Cllr Hannah Norman

Customer Services	Budget 2021/22	+ / -	Budget 2022/23
Employees	395,478	5,953	401,431
Premises	400	-	400
Transport	-	-	-
Supplies and Services	5,200	200	5,400
Third Party Payments	-	-	-
Capital Charges	-	-	-
<b>Expenditure Total</b>	<b>401,078</b>	<b>6,153</b>	<b>407,231</b>
Grants and Contributions	-	-	-
Fees and Charges	-	-	-
Other Income	-	-	-
<b>Income Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Service Expenditure</b>	<b>401,078</b>	<b>6,153</b>	<b>407,231</b>

Forecast 2021/22
406,265
301
-
4,736
-
-
<b>411,301</b>
-
-
-
<b>411,301</b>



Housing and Homelessness	Budget 2021/22	+ / -	Budget 2022/23
Employees	785,890	15,686	801,576
Premises	1,098,100	(203,900)	894,200
Transport	2,100	(1,100)	1,000
Supplies and Services	27,000	5,700	32,700
Third Party Payments	65,400	(16,500)	48,900
Capital Charges	-	-	-
<b>Expenditure Total</b>	<b>1,978,490</b>	<b>(200,114)</b>	<b>1,778,376</b>
Grants and Contributions	(687,000)	-	(687,000)
Fees and Charges	(185,000)	(135,000)	(320,000)
Other Income	(163,000)	135,000	(28,000)
<b>Income Total</b>	<b>(1,035,000)</b>	<b>-</b>	<b>(1,035,000)</b>
<b>Net Service Expenditure</b>	<b>943,490</b>	<b>(200,114)</b>	<b>743,376</b>

Forecast 2021/22
881,074
856,857
274
18,332
219,562
-
<b>1,976,099</b>
(1,142,617)
(141,811)
15,120
<b>(1,269,307)</b>
<b>706,792</b>

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Housing Partnerships	Budget 2021/22	+ / -	Budget 2022/23
Employees	71,419	69,367	<b>140,786</b>
Premises	-	-	-
Transport	-	-	-
Supplies and Services	-	-	-
Third Party Payments	400,000	766,990	<b>1,166,990</b>
Capital Charges	-	-	-
<b>Expenditure Total</b>	<b>471,419</b>	<b>836,357</b>	<b>1,307,776</b>
Grants and Contributions	(471,124)	(836,326)	<b>(1,307,450)</b>
Fees and Charges	-	-	-
Other Income	-	-	-
<b>Income Total</b>	<b>(471,124)</b>	<b>(836,326)</b>	<b>(1,307,450)</b>
<b>Net Service Expenditure</b>	<b>295</b>	<b>31</b>	<b>326</b>

Forecast 2021/22
126,720
-
-
-
1,109,743
-
<b>1,236,463</b>
(1,236,463)
-
-
<b>(1,236,463)</b>
-

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Housing Strategy	Budget 2021/22	+ / -	Budget 2022/23
Employees	163,619	7,908	171,527
Premises	-	-	-
Transport	-	-	-
Supplies and Services	-	-	-
Third Party Payments	-	-	-
Capital Charges	-	-	-
<b>Expenditure Total</b>	<b>163,619</b>	<b>7,908</b>	<b>171,527</b>
Grants and Contributions	(50,000)	-	(50,000)
Fees and Charges	-	-	-
Other Income	-	-	-
<b>Income Total</b>	<b>(50,000)</b>	<b>-</b>	<b>(50,000)</b>
<b>Net Service Expenditure</b>	<b>113,619</b>	<b>7,908</b>	<b>121,527</b>

Forecast 2021/22
157,016
-
-
-
-
-
-
157,016
(50,000)
-
(50,000)
107,016



Private Sector Housing	Budget 2021/22	+ / -	Budget 2022/23
Employees	319,291	(31,805)	287,486
Premises	-	-	-
Transport	-	-	-
Supplies and Services	16,000	300	16,300
Third Party Payments	200	-	200
Capital Charges	-	-	-
<b>Expenditure Total</b>	<b>335,491</b>	<b>(31,505)</b>	<b>303,986</b>
Grants and Contributions	(49,850)	49,850	-
Fees and Charges	(84,000)	(9,300)	(93,300)
Other Income	(1,800)	-	(1,800)
<b>Income Total</b>	<b>(135,650)</b>	<b>40,550</b>	<b>(95,100)</b>
<b>Net Service Expenditure</b>	<b>199,841</b>	<b>9,045</b>	<b>208,886</b>

Forecast 2021/22
310,828
-
-
3,262
289
-
<b>314,379</b>
(48,622)
(133,658)
(1,132)
<b>(183,412)</b>
<b>130,967</b>

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Community Strategy	Budget 2021/22	+ / -	Budget 2022/23	Forecast 2021/22
Employees	614,039	(4,135)	<b>609,904</b>	579,496
Premises	6,000	100	<b>6,100</b>	6,955
Transport	-	-	-	649
Supplies and Services	97,900	17,000	<b>114,900</b>	115,599
Third Party Payments	19,500	10,000	<b>29,500</b>	22,729
Capital Charges	-	-	-	-
<b>Expenditure Total</b>	<b>737,439</b>	<b>22,965</b>	<b>760,404</b>	<b>725,429</b>
Grants and Contributions	(37,025)	(38,475)	<b>(75,500)</b>	(48,250)
Fees and Charges	(4,500)	(1,500)	<b>(6,000)</b>	(7,256)
Other Income	-	-	-	-
<b>Income Total</b>	<b>(41,525)</b>	<b>(39,975)</b>	<b>(81,500)</b>	<b>(55,506)</b>
<b>Net Service Expenditure</b>	<b>695,914</b>	<b>(17,010)</b>	<b>678,904</b>	<b>669,924</b>

Community Grants	Budget 2021/22	+ / -	Budget 2022/23	Forecast 2021/22
Employees	-	-	-	-
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	-	-	-	-
Third Party Payments	125,000	23,000	148,000	256,212
Capital Charges	-	-	-	-
<b>Expenditure Total</b>	<b>125,000</b>	<b>23,000</b>	<b>148,000</b>	<b>256,212</b>
Grants and Contributions	-	-	-	(121,000)
Fees and Charges	-	-	-	-
Other Income	-	(23,000)	(23,000)	(10,399)
<b>Income Total</b>	<b>-</b>	<b>(23,000)</b>	<b>(23,000)</b>	<b>(131,399)</b>
<b>Net Service Expenditure</b>	<b>125,000</b>	<b>-</b>	<b>125,000</b>	<b>124,813</b>

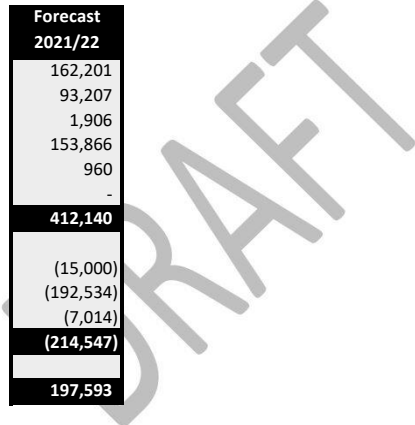


Environmental Health	Budget 2021/22	+ / -	Budget 2022/23	Forecast 2021/22
Employees	56,434	1,737	58,171	578,127
Premises	25,000	-	25,000	15,000
Transport	-	-	-	143
Supplies and Services	68,750	4,100	72,850	174,875
Third Party Payments	85,950	-	85,950	105,188
Capital Charges	-	-	-	-
<b>Expenditure Total</b>	<b>236,134</b>	<b>5,837</b>	<b>241,971</b>	<b>873,332</b>
Grants and Contributions	(4,450)	-	(4,450)	(642,963)
Fees and Charges	(43,300)	-	(43,300)	(10,662)
Other Income	-	-	-	(3,500)
<b>Income Total</b>	<b>(47,750)</b>	<b>-</b>	<b>(47,750)</b>	<b>(657,125)</b>
<b>Net Service Expenditure</b>	<b>188,384</b>	<b>5,837</b>	<b>194,221</b>	<b>216,208</b>

Waste & Recycling	Budget 2021/22	+ / -	Budget 2022/23	Forecast 2021/22
Employees	-	-	-	-
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	6,590,100	1,021,500	<b>7,611,600</b>	6,386,543
Third Party Payments	12,500	300	<b>12,800</b>	-
Capital Charges	-	-	-	-
<b>Expenditure Total</b>	<b>6,602,600</b>	<b>1,021,800</b>	<b>7,624,400</b>	<b>6,386,543</b>
Grants and Contributions	(325,960)	-	<b>(325,960)</b>	(293,816)
Fees and Charges	(1,052,300)	(6,400)	<b>(1,058,700)</b>	(1,060,568)
Other Income	(670,000)	(520,000)	<b>(1,190,000)</b>	(662,085)
<b>Income Total</b>	<b>(2,048,260)</b>	<b>(526,400)</b>	<b>(2,574,660)</b>	<b>(2,016,469)</b>
<b>Net Service Expenditure</b>	<b>4,554,340</b>	<b>495,400</b>	<b>5,049,740</b>	<b>4,370,074</b>

Streetcare	Budget 2021/22	+ / -	Budget 2022/23
Employees	155,833	7,876	<b>163,709</b>
Premises	91,300	2,550	<b>93,850</b>
Transport	400	-	<b>400</b>
Supplies and Services	71,100	1,300	<b>72,400</b>
Third Party Payments	5,800	-	<b>5,800</b>
Capital Charges	-	-	-
<b>Expenditure Total</b>	<b>324,433</b>	<b>11,726</b>	<b>336,159</b>
Grants and Contributions	(32,000)	-	<b>(32,000)</b>
Fees and Charges	(193,100)	-	<b>(193,100)</b>
Other Income	-	-	-
<b>Income Total</b>	<b>(225,100)</b>	<b>-</b>	<b>(225,100)</b>
<b>Net Service Expenditure</b>	<b>99,333</b>	<b>11,726</b>	<b>111,059</b>

Forecast 2021/22
162,201
93,207
1,906
153,866
960
-
<b>412,140</b>
(15,000)
(192,534)
(7,014)
<b>(214,547)</b>
<b>197,593</b>



City Centre Management	Budget 2021/22	+ / -	Budget 2022/23	Forecast 2021/22
Employees	208,960	73,341	<b>282,301</b>	223,676
Premises	80,750	750	<b>81,500</b>	79,466
Transport	-	-	-	218
Supplies and Services	3,500	20,000	<b>23,500</b>	19,327
Third Party Payments	10,000	-	<b>10,000</b>	29,605
Capital Charges	-	-	-	-
<b>Expenditure Total</b>	<b>303,210</b>	<b>94,091</b>	<b>397,301</b>	<b>352,292</b>
Grants and Contributions	-	-	-	-
Fees and Charges	(30,000)	(20,000)	<b>(50,000)</b>	(25,195)
Other Income	-	-	-	(54,000)
<b>Income Total</b>	<b>(30,000)</b>	<b>(20,000)</b>	<b>(50,000)</b>	<b>(79,195)</b>
<b>Net Service Expenditure</b>	<b>273,210</b>	<b>74,091</b>	<b>347,301</b>	<b>273,097</b>

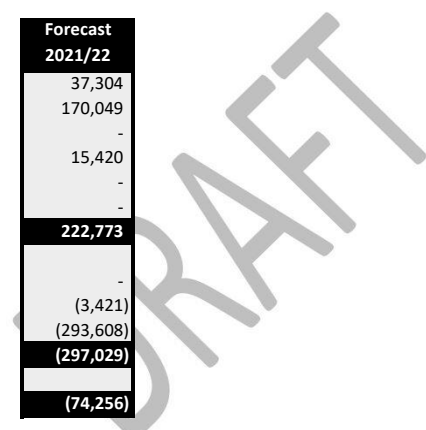
Licensing	Budget 2021/22	+ / -	Budget 2022/23
Employees	119,860	5,548	125,408
Premises	8,100	-	8,100
Transport	-	-	-
Supplies and Services	4,200	-	4,200
Third Party Payments	9,200	-	9,200
Capital Charges	-	-	-
<b>Expenditure Total</b>	<b>141,360</b>	<b>5,548</b>	<b>146,908</b>
Grants and Contributions	(5,000)	-	(5,000)
Fees and Charges	(276,225)	(2,400)	(278,625)
Other Income	-	-	-
<b>Income Total</b>	<b>(281,225)</b>	<b>(2,400)</b>	<b>(283,625)</b>
<b>Net Service Expenditure</b>	<b>(139,865)</b>	<b>3,148</b>	<b>(136,717)</b>

Forecast 2021/22
123,010
4,980
-
6,214
-
-
<b>134,204</b>
(4,500)
(246,697)
5,863
<b>(245,334)</b>
<b>(111,131)</b>

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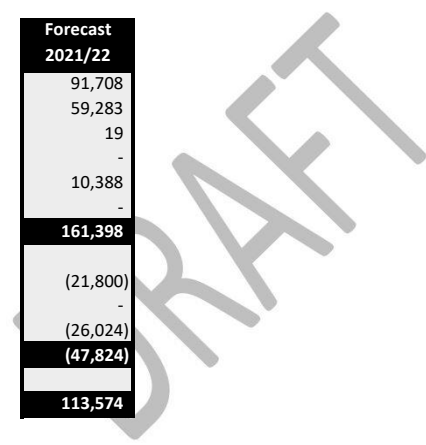
<b>Markets &amp; Street Trading</b>	<b>Budget 2021/22</b>	<b>+ / -</b>	<b>Budget 2022/23</b>
Employees	29,620	1,402	<b>31,022</b>
Premises	208,510	1,150	<b>209,660</b>
Transport	-	-	-
Supplies and Services	25,800	-	<b>25,800</b>
Third Party Payments	-	-	-
Capital Charges	-	-	-
<b>Expenditure Total</b>	<b>263,930</b>	<b>2,552</b>	<b>266,482</b>
Grants and Contributions	-	-	-
Fees and Charges	(4,500)	-	<b>(4,500)</b>
Other Income	(346,200)	5,530	<b>(340,670)</b>
<b>Income Total</b>	<b>(350,700)</b>	<b>5,530</b>	<b>(345,170)</b>
<b>Net Service Expenditure</b>	<b>(86,770)</b>	<b>8,082</b>	<b>(78,688)</b>

<b>Forecast 2021/22</b>
37,304
170,049
-
15,420
-
-
<b>222,773</b>
-
(3,421)
(293,608)
<b>(297,029)</b>
-
<b>(74,256)</b>



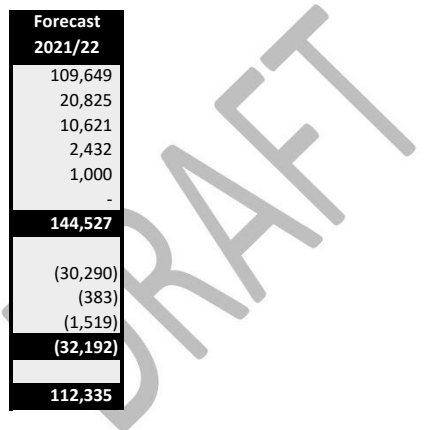
<b>Parks &amp; Allotments</b>	<b>Budget 2021/22</b>	<b>+ / -</b>	<b>Budget 2022/23</b>
Employees	95,978	44,020	<b>139,998</b>
Premises	42,100	5,600	<b>47,700</b>
Transport	-	-	-
Supplies and Services	-	-	-
Third Party Payments	4,000	-	<b>4,000</b>
Capital Charges	-	-	-
<b>Expenditure Total</b>	<b>142,078</b>	<b>49,620</b>	<b>191,698</b>
Grants and Contributions	(21,800)	-	<b>(21,800)</b>
Fees and Charges	-	-	-
Other Income	(35,000)	(34,495)	<b>(69,495)</b>
<b>Income Total</b>	<b>(56,800)</b>	<b>(34,495)</b>	<b>(91,295)</b>
<b>Net Service Expenditure</b>	<b>85,278</b>	<b>15,125</b>	<b>100,403</b>

<b>Forecast 2021/22</b>
91,708
59,283
19
-
10,388
-
<b>161,398</b>
(21,800)
-
(26,024)
<b>(47,824)</b>
<b>113,574</b>



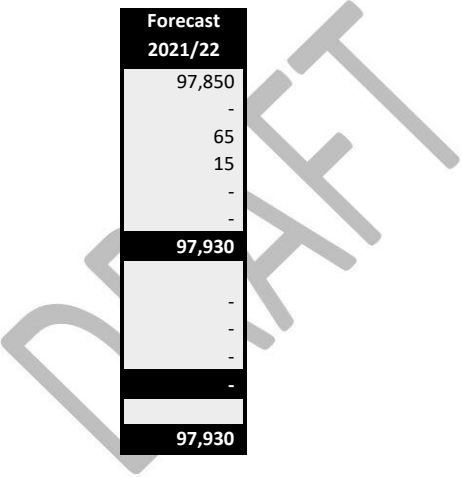
Countryside Unit	Budget 2021/22	+ / -	Budget 2022/23
Employees	102,499	5,194	<b>107,693</b>
Premises	17,000	500	<b>17,500</b>
Transport	10,200	-	<b>10,200</b>
Supplies and Services	2,100	600	<b>2,700</b>
Third Party Payments	1,000	-	<b>1,000</b>
Capital Charges	-	-	-
<b>Expenditure Total</b>	<b>132,799</b>	<b>6,294</b>	<b>139,093</b>
Grants and Contributions	(35,000)	-	<b>(35,000)</b>
Fees and Charges	-	-	-
Other Income	-	-	-
<b>Income Total</b>	<b>(35,000)</b>	-	<b>(35,000)</b>
<b>Net Service Expenditure</b>	<b>97,799</b>	<b>6,294</b>	<b>104,093</b>

Forecast 2021/22
109,649
20,825
10,621
2,432
1,000
-
<b>144,527</b>
(30,290)
(383)
(1,519)
<b>(32,192)</b>
<b>112,335</b>





Head of Cultural Services	Budget		Budget 2022/23	Forecast 2021/22
	2021/22	+ / -		
Employees	101,611	5,233	106,844	97,850
Premises	-	-	-	-
Transport	-	-	-	65
Supplies and Services	-	-	-	15
Third Party Payments	-	-	-	-
Capital Charges	-	-	-	-
<b>Expenditure Total</b>	<b>101,611</b>	<b>5,233</b>	<b>106,844</b>	<b>97,930</b>
Grants and Contributions	-	-	-	-
Fees and Charges	-	-	-	-
Other Income	-	-	-	-
<b>Income Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Service Expenditure</b>	<b>101,611</b>	<b>5,233</b>	<b>106,844</b>	<b>97,930</b>



**Museum Service  
Budget 2022/23**

**Portfolio: Culture & Leisure  
Head of Service: Philip Walker  
Portfolio Holder: Cllr Andrew Lewis**

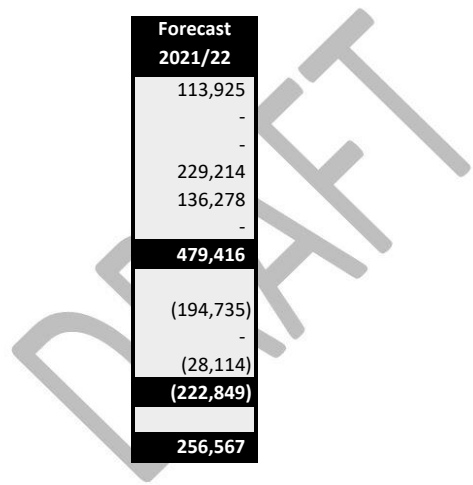
Museum Service	Budget 2021/22	+ / -	Budget 2022/23	Forecast 2021/22
Employees	424,995	8,783	<b>433,778</b>	409,200
Premises	65,000	3,550	<b>68,550</b>	70,384
Transport	1,100	-	<b>1,100</b>	79
Supplies and Services	214,190	(85,950)	<b>128,240</b>	36,317
Third Party Payments	4,000	(2,000)	<b>2,000</b>	38,327
Capital Charges	-	-	-	-
<b>Expenditure Total</b>	<b>709,285</b>	<b>(75,617)</b>	<b>633,668</b>	<b>554,307</b>
Grants and Contributions	(10,100)	(200)	<b>(10,300)</b>	(44,386)
Fees and Charges	(25,050)	-	<b>(25,050)</b>	(8,304)
Other Income	(147,100)	92,900	<b>(54,200)</b>	(42,472)
<b>Income Total</b>	<b>(182,250)</b>	<b>92,700</b>	<b>(89,550)</b>	<b>(95,162)</b>
<b>Net Service Expenditure</b>	<b>527,035</b>	<b>17,083</b>	<b>544,118</b>	<b>459,144</b>

<b>Guildhall &amp; Blackfriars</b>	<b>Budget 2021/22</b>	<b>+ / -</b>	<b>Budget 2022/23</b>	<b>Forecast 2021/22</b>
Employees	612,679	29,828	<b>642,507</b>	480,516
Premises	127,250	1,500	<b>128,750</b>	135,048
Transport	1,200	-	<b>1,200</b>	362
Supplies and Services	233,200	5,500	<b>238,700</b>	239,238
Third Party Payments	58,100	(5,000)	<b>53,100</b>	145,056
Capital Charges	-	-	-	-
<b>Expenditure Total</b>	<b>1,032,429</b>	<b>31,828</b>	<b>1,064,257</b>	<b>1,000,220</b>
Grants and Contributions	-	-	-	(99,139)
Fees and Charges	(196,500)	-	<b>(196,500)</b>	(165,933)
Other Income	(476,581)	-	<b>(476,581)</b>	(373,309)
<b>Income Total</b>	<b>(673,081)</b>	-	<b>(673,081)</b>	<b>(638,381)</b>
<b>Net Service Expenditure</b>	<b>359,348</b>	<b>31,828</b>	<b>391,176</b>	<b>361,839</b>

**Events**  
Budget 2022/23

Portfolio: **Culture & Leisure**  
Head of Service: **Philip Walker**  
Portfolio Holder: **CLr Andrew Lewis**

Events	Budget		Budget 2022/23	Forecast 2021/22
	2021/22	+ / -		
Employees	104,583	5,013	109,596	113,925
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	215,100	-	215,100	229,214
Third Party Payments	-	-	-	136,278
Capital Charges	-	-	-	-
<b>Expenditure Total</b>	<b>319,683</b>	<b>5,013</b>	<b>324,696</b>	<b>479,416</b>
Grants and Contributions	-	-	-	(194,735)
Fees and Charges	-	-	-	-
Other Income	(35,000)	(5,000)	(40,000)	(28,114)
<b>Income Total</b>	<b>(35,000)</b>	<b>(5,000)</b>	<b>(40,000)</b>	<b>(222,849)</b>
<b>Net Service Expenditure</b>	<b>284,683</b>	<b>13</b>	<b>284,696</b>	<b>256,567</b>



**Destination Marketing  
Budget 2022/23**

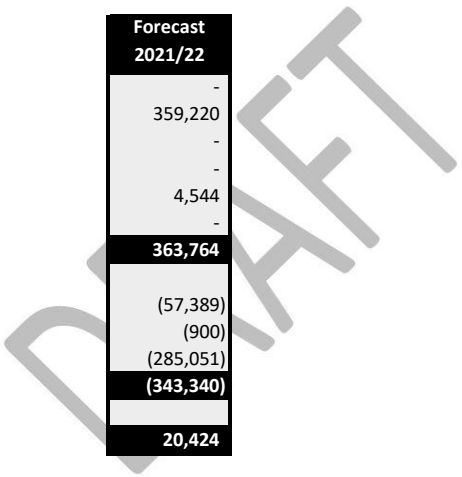
**Portfolio: Culture & Leisure**  
**Head of Service: Philip Walker**  
**Portfolio Holder: Cllr Andrew Lewis**

Destination Marketing	Budget 2021/22	+ / -	Budget 2022/23
Employees	131,386	6,333	137,719
Premises	-	-	-
Transport	-	-	-
Supplies and Services	75,000	-	75,000
Third Party Payments	-	-	-
Capital Charges	-	-	-
<b>Expenditure Total</b>	<b>206,386</b>	<b>6,333</b>	<b>212,719</b>
Grants and Contributions	-	-	-
Fees and Charges	-	-	-
Other Income	(30,000)	(40,000)	(70,000)
<b>Income Total</b>	<b>(30,000)</b>	<b>(40,000)</b>	<b>(70,000)</b>
<b>Net Service Expenditure</b>	<b>176,386</b>	<b>(33,667)</b>	<b>142,719</b>

Forecast 2021/22
127,359
-
-
79,288
-
-
<b>206,647</b>
-
-
(16,420)
<b>(16,420)</b>
<b>190,227</b>

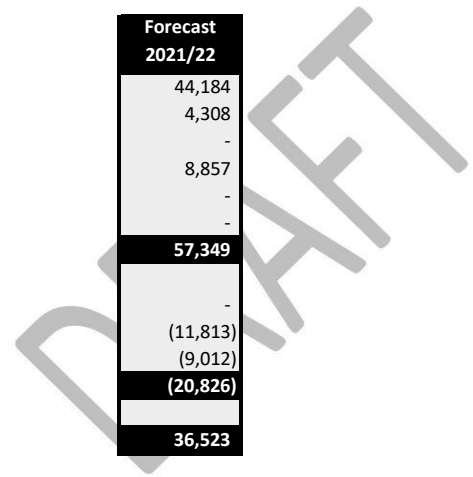
Aspire Leisure	Budget 2021/22	+ / -	Budget 2022/23
Employees	-	-	-
Premises	339,750	6,700	346,450
Transport	-	-	-
Supplies and Services	-	-	-
Third Party Payments	-	-	-
Capital Charges	-	-	-
<b>Expenditure Total</b>	<b>339,750</b>	<b>6,700</b>	<b>346,450</b>
Grants and Contributions	(30,000)	-	(30,000)
Fees and Charges	-	-	-
Other Income	(339,750)	(6,700)	(346,450)
<b>Income Total</b>	<b>(369,750)</b>	<b>(6,700)</b>	<b>(376,450)</b>
<b>Net Service Expenditure</b>	<b>(30,000)</b>	<b>-</b>	<b>(30,000)</b>

Forecast 2021/22
-
359,220
-
-
4,544
-
<b>363,764</b>
(57,389)
(900)
(285,051)
<b>(343,340)</b>
<b>20,424</b>

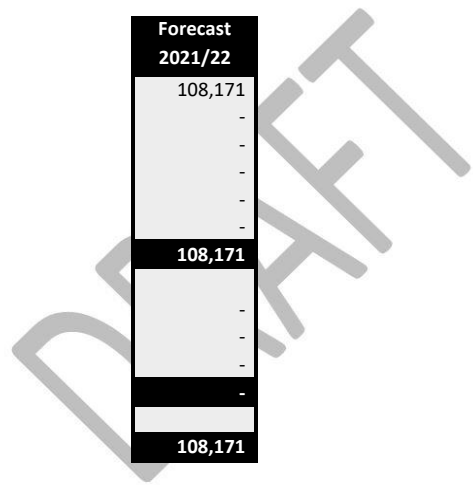


Shopmobility	Budget 2021/22	+ / -	Budget 2022/23
Employees	70,011	(8,879)	<b>61,132</b>
Premises	5,550	100	<b>5,650</b>
Transport	-	-	-
Supplies and Services	9,850	-	<b>9,850</b>
Third Party Payments	-	-	-
Capital Charges	-	-	-
<b>Expenditure Total</b>	<b>85,411</b>	<b>(8,779)</b>	<b>76,632</b>
Grants and Contributions	-	-	-
Fees and Charges	(24,275)	12,329	<b>(11,946)</b>
Other Income	(800)	-	<b>(800)</b>
<b>Income Total</b>	<b>(25,075)</b>	<b>12,329</b>	<b>(12,746)</b>
<b>Net Service Expenditure</b>	<b>60,336</b>	<b>3,550</b>	<b>63,886</b>

Forecast 2021/22
44,184
4,308
-
8,857
-
-
<b>57,349</b>
-
(11,813)
(9,012)
<b>(20,826)</b>
<b>36,523</b>



Head of Policy & Resources	Budget		Budget 2022/23	Forecast 2021/22
	2021/22	+ / -		
Employees	100,777	25,941	<b>126,718</b>	108,171
Premises	-	-	-	-
Transport	100	-	<b>100</b>	-
Supplies and Services	-	-	-	-
Third Party Payments	-	-	-	-
Capital Charges	-	-	-	-
<b>Expenditure Total</b>	<b>100,877</b>	<b>25,941</b>	<b>126,818</b>	<b>108,171</b>
Grants and Contributions	-	-	-	-
Fees and Charges	-	-	-	-
Other Income	-	-	-	-
<b>Income Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Service Expenditure</b>	<b>100,877</b>	<b>25,941</b>	<b>126,818</b>	<b>108,171</b>





Financial Services	Budget 2021/22	+ / -	Budget 2022/23	Forecast 2021/22
Employees	286,125	57,164	<b>343,289</b>	303,815
Premises	-	-	-	-
Transport	31,800	500	<b>32,300</b>	34,208
Supplies and Services	270,750	5,000	<b>275,750</b>	217,954
Third Party Payments	159,000	1,500	<b>160,500</b>	227,001
Capital Charges	-	-	-	-
<b>Expenditure Total</b>	<b>747,675</b>	<b>64,164</b>	<b>811,839</b>	<b>782,977</b>
Grants and Contributions	-	-	-	-
Fees and Charges	(12,500)	-	<b>(12,500)</b>	(6,000)
Other Income	(25,000)	-	<b>(25,000)</b>	(151,511)
<b>Income Total</b>	<b>(37,500)</b>	-	<b>(37,500)</b>	<b>(157,511)</b>
<b>Net Service Expenditure</b>	<b>710,175</b>	<b>64,164</b>	<b>774,339</b>	<b>625,466</b>

Revenues & Benefits	Budget 2021/22	+ / -	Budget 2022/23
Employees	71,659	11,853	83,512
Premises	2,400	-	2,400
Transport	100	-	100
Supplies and Services	2,042,200	(161,388)	1,880,812
Third Party Payments	146,850	-	146,850
Capital Charges	-	-	-
<b>Expenditure Total</b>	<b>2,263,209</b>	<b>(149,535)</b>	<b>2,113,674</b>
Grants and Contributions	(977,175)	-	(977,175)
Fees and Charges	(341,900)	-	(341,900)
Other Income	(29,000)	-	(29,000)
<b>Income Total</b>	<b>(1,348,075)</b>	<b>-</b>	<b>(1,348,075)</b>
<b>Net Service Expenditure</b>	<b>915,134</b>	<b>(149,535)</b>	<b>765,599</b>

Forecast 2021/22
77,464
3,390
-
2,063,825
121,842
-
<b>2,266,522</b>
(1,474,647)
(375)
(16,154)
<b>(1,491,176)</b>
<b>775,346</b>



**Housing Subsidy  
Budget 2022/23**

**Portfolio: Performance & Resources**  
**Head of Service: Jon Topping**  
**Portfolio Holder: Cllr Hannah Norman**

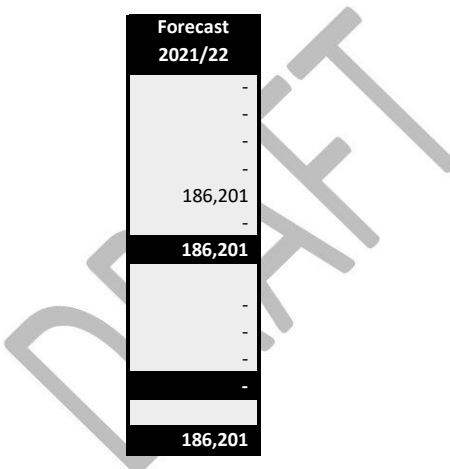
Housing Subsidy	Budget 2021/22	+ / -	Budget 2022/23
Employees	-	-	-
Premises	-	-	-
Transport	-	-	-
Supplies and Services	-	-	-
Third Party Payments	36,138,500	(5,000,000)	<b>31,138,500</b>
Capital Charges	-	-	-
<b>Expenditure Total</b>	<b>36,138,500</b>	<b>(5,000,000)</b>	<b>31,138,500</b>
Grants and Contributions	(36,515,900)	5,000,000	<b>(31,515,900)</b>
Fees and Charges	-	-	-
Other Income	-	-	-
<b>Income Total</b>	<b>(36,515,900)</b>	<b>5,000,000</b>	<b>(31,515,900)</b>
<b>Net Service Expenditure</b>	<b>(377,400)</b>	<b>-</b>	<b>(377,400)</b>

Forecast 2021/22
-
-
-
28,477,639
-
<b>28,477,639</b>
(28,441,860)
-
(33,491)
<b>(28,475,351)</b>
-
<b>2,288</b>

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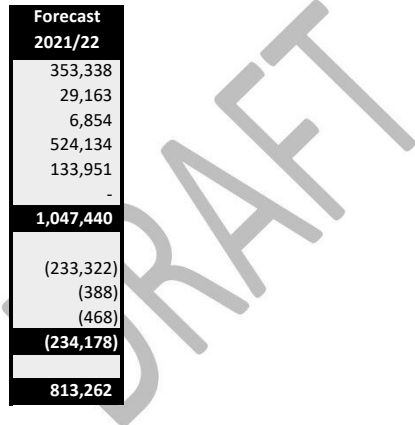
Internal Audit	Budget 2021/22	+ / -	Budget 2022/23
Employees	-	-	-
Premises	-	-	-
Transport	-	-	-
Supplies and Services	-	-	-
Third Party Payments	197,600	(3,980)	<b>193,620</b>
Capital Charges	-	-	-
<b>Expenditure Total</b>	<b>197,600</b>	<b>(3,980)</b>	<b>193,620</b>
Grants and Contributions	-	-	-
Fees and Charges	-	-	-
Other Income	-	-	-
<b>Income Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Service Expenditure</b>	<b>197,600</b>	<b>(3,980)</b>	<b>193,620</b>

Forecast 2021/22
-
-
-
-
186,201
-
<b>186,201</b>
-
-
-
-
<b>186,201</b>



Democratic Services	Budget 2021/22	+ / -	Budget 2022/23
Employees	312,795	29,574	342,369
Premises	-	-	-
Transport	17,300	-	17,300
Supplies and Services	467,900	(62,800)	405,100
Third Party Payments	26,100	-	26,100
Capital Charges	-	-	-
<b>Expenditure Total</b>	<b>824,095</b>	<b>(33,226)</b>	<b>790,869</b>
Grants and Contributions	-	-	-
Fees and Charges	-	-	-
Other Income	-	-	-
<b>Income Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Service Expenditure</b>	<b>824,095</b>	<b>(33,226)</b>	<b>790,869</b>

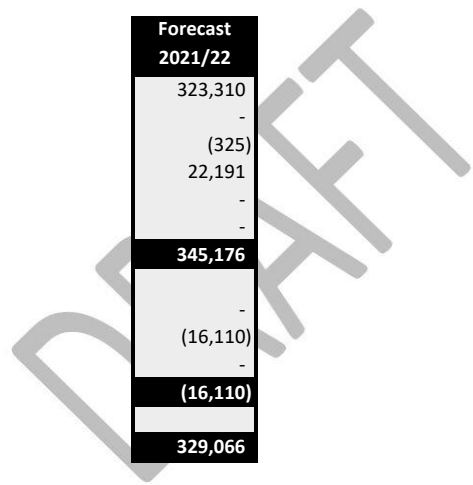
Forecast 2021/22
353,338
29,163
6,854
524,134
133,951
-
<b>1,047,440</b>
(233,322)
(388)
(468)
<b>(234,178)</b>
<b>813,262</b>



**Business Support  
Budget 2022/23**

**Portfolio: Performance & Resources (F&C)**  
**Head of Service: Jon Topping**  
**Portfolio Holder: Cllr Hannah Norman**

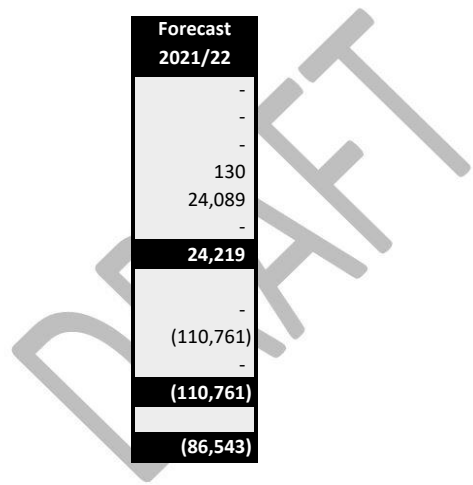
<b>Business Support</b>	<b>Budget 2021/22</b>	<b>+ / -</b>	<b>Budget 2022/23</b>	<b>Forecast 2021/22</b>
Employees	365,777	(26,165)	<b>339,612</b>	323,310
Premises	-	-	-	-
Transport	-	-	-	(325)
Supplies and Services	25,200	400	<b>25,600</b>	22,191
Third Party Payments	-	-	-	-
Capital Charges	-	-	-	-
<b>Expenditure Total</b>	<b>390,977</b>	<b>(25,765)</b>	<b>365,212</b>	<b>345,176</b>
Grants and Contributions	-	-	-	-
Fees and Charges	(30,000)	-	<b>(30,000)</b>	(16,110)
Other Income	-	-	-	-
<b>Income Total</b>	<b>(30,000)</b>	<b>-</b>	<b>(30,000)</b>	<b>(16,110)</b>
<b>Net Service Expenditure</b>	<b>360,977</b>	<b>(25,765)</b>	<b>335,212</b>	<b>329,066</b>



**Land Charges  
Budget 2022/23**

**Portfolio: Planning & Housing Strategy  
Head of Service: Jon Topping  
Portfolio Holder: Cllr Andrew Gravells**

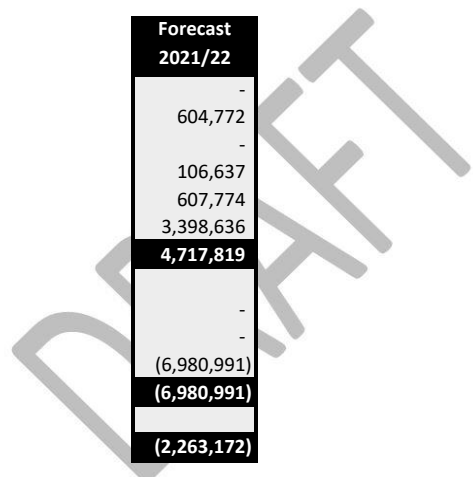
Land Charges	Budget		Budget 2022/23	Forecast 2021/22
	2021/22	+ / -		
Employees	-	-	-	-
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	100	-	100	130
Third Party Payments	35,000	-	35,000	24,089
Capital Charges	-	-	-	-
<b>Expenditure Total</b>	<b>35,100</b>	<b>-</b>	<b>35,100</b>	<b>24,219</b>
Grants and Contributions	-	-	-	-
Fees and Charges	(106,000)	(2,100)	(108,100)	(110,761)
Other Income	-	-	-	-
<b>Income Total</b>	<b>(106,000)</b>	<b>(2,100)</b>	<b>(108,100)</b>	<b>(110,761)</b>
<b>Net Service Expenditure</b>	<b>(70,900)</b>	<b>(2,100)</b>	<b>(73,000)</b>	<b>(86,543)</b>



<b>Asset Management</b>	<b>Budget 2021/22</b>	<b>+ / -</b>	<b>Budget 2022/23</b>	<b>Forecast 2021/22</b>
Employees	513,039	50,215	563,254	408,214
Premises	570,210	(244,700)	325,510	686,656
Transport	-	-	-	-
Supplies and Services	32,900	450	33,350	53,116
Third Party Payments	2,600	-	2,600	2,326
Capital Charges	-	-	-	-
<b>Expenditure Total</b>	<b>1,118,749</b>	<b>(194,035)</b>	<b>924,714</b>	<b>1,150,312</b>
Grants and Contributions	-	-	-	-
Fees and Charges	(50,000)	-	(50,000)	(36,662)
Other Income	(50,000)	-	(50,000)	(72,800)
<b>Income Total</b>	<b>(100,000)</b>	<b>-</b>	<b>(100,000)</b>	<b>(109,462)</b>
<b>Net Service Expenditure</b>	<b>1,018,749</b>	<b>(194,035)</b>	<b>824,714</b>	<b>1,040,850</b>



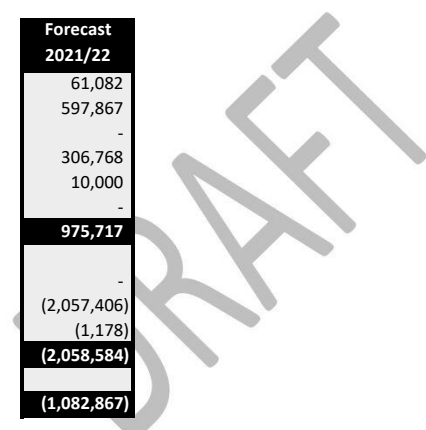
Commercial Property	Budget		Budget	Forecast
	2021/22	+ / -	2022/23	
Employees	-	-	-	-
Premises	303,950	3,900	<b>307,850</b>	604,772
Transport	-	-	-	-
Supplies and Services	271,222	5,400	<b>276,622</b>	106,637
Third Party Payments	167,500	3,000	<b>170,500</b>	607,774
Interest & Capital Charges	3,380,000	786,000	<b>4,166,000</b>	3,398,636
<b>Expenditure Total</b>	<b>4,122,672</b>	<b>798,300</b>	<b>4,920,972</b>	<b>4,717,819</b>
Grants and Contributions	-	-	-	-
Fees and Charges	(94,500)	(2,000)	<b>(96,500)</b>	-
Other Income	(6,645,150)	(830,822)	<b>(7,475,972)</b>	(6,980,991)
<b>Income Total</b>	<b>(6,739,650)</b>	<b>(832,822)</b>	<b>(7,572,472)</b>	<b>(6,980,991)</b>
<b>Net Service Expenditure</b>	<b>(2,616,978)</b>	<b>(34,522)</b>	<b>(2,651,500)</b>	<b>(2,263,172)</b>



SWRDA Assets	Budget 2021/22	+ / -	Budget 2022/23	Forecast 2021/22
Employees	-	-	-	-
Premises	17,680	250	<b>17,930</b>	23,579
Transport	-	-	-	-
Supplies and Services	-	-	-	-
Third Party Payments	-	-	-	290
Capital Charges	-	-	-	-
<b>Expenditure Total</b>	<b>17,680</b>	<b>250</b>	<b>17,930</b>	<b>23,869</b>
Grants and Contributions	-	-	-	-
Fees and Charges	(92,680)	(78,284)	<b>(170,964)</b>	(92,680)
Other Income	-	-	-	(9,999)
<b>Income Total</b>	<b>(92,680)</b>	<b>(78,284)</b>	<b>(170,964)</b>	<b>(102,679)</b>
<b>Net Service Expenditure</b>	<b>(75,000)</b>	<b>(78,034)</b>	<b>(153,034)</b>	<b>(78,810)</b>

Parking	Budget 2021/22	+ / -	Budget 2022/23
Employees	60,700	2,917	<b>63,617</b>
Premises	668,000	(31,550)	<b>636,450</b>
Transport	-	-	-
Supplies and Services	361,200	(74,400)	<b>286,800</b>
Third Party Payments	7,000	-	<b>7,000</b>
Capital Charges	-	-	-
<b>Expenditure Total</b>	<b>1,096,900</b>	<b>(103,033)</b>	<b>993,867</b>
Grants and Contributions	-	-	-
Fees and Charges	(2,648,450)	120,000	<b>(2,528,450)</b>
Other Income	(31,725)	-	<b>(31,725)</b>
<b>Income Total</b>	<b>(2,680,175)</b>	<b>120,000</b>	<b>(2,560,175)</b>
<b>Net Service Expenditure</b>	<b>(1,583,275)</b>	<b>16,967</b>	<b>(1,566,308)</b>

Forecast 2021/22
61,082
597,867
-
306,768
10,000
-
<b>975,717</b>
-
(2,057,406)
(1,178)
<b>(2,058,584)</b>
-
<b>(1,082,867)</b>



<b>Information Technology</b>	<b>Budget 2021/22</b>	<b>+ / -</b>	<b>Budget 2022/23</b>	<b>Forecast 2021/22</b>
Employees	41,998	10,274	<b>52,272</b>	42,733
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	1,873,900	8,020	<b>1,881,920</b>	1,885,349
Third Party Payments	10,000	-	<b>10,000</b>	-
Capital Charges	-	-	-	-
<b>Expenditure Total</b>	<b>1,925,898</b>	<b>18,294</b>	<b>1,944,192</b>	<b>1,928,082</b>
Grants and Contributions	-	-	-	-
Fees and Charges	(27,700)	-	<b>(27,700)</b>	(1,000)
Other Income	-	-	-	-
<b>Income Total</b>	<b>(27,700)</b>	<b>-</b>	<b>(27,700)</b>	<b>(1,000)</b>
<b>Net Service Expenditure</b>	<b>1,898,198</b>	<b>18,294</b>	<b>1,916,492</b>	<b>1,927,082</b>

Legal Services	Budget 2021/22	+ / -	Budget 2022/23	Forecast 2021/22
Employees	-	-	-	-
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	407,000	58,100	<b>465,100</b>	453,721
Third Party Payments	-	-	-	-
Capital Charges	-	-	-	-
<b>Expenditure Total</b>	<b>407,000</b>	<b>58,100</b>	<b>465,100</b>	<b>453,721</b>
Grants and Contributions	-	-	-	-
Fees and Charges	-	-	-	-
Other Income	-	-	-	-
<b>Income Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Service Expenditure</b>	<b>407,000</b>	<b>58,100</b>	<b>465,100</b>	<b>453,721</b>

**Communications  
Budget 2022/23**

Portfolio: **Performance & Resources**  
 Head of Service: **Jon Topping**  
 Portfolio Holder: **Clr Hannah Norman**

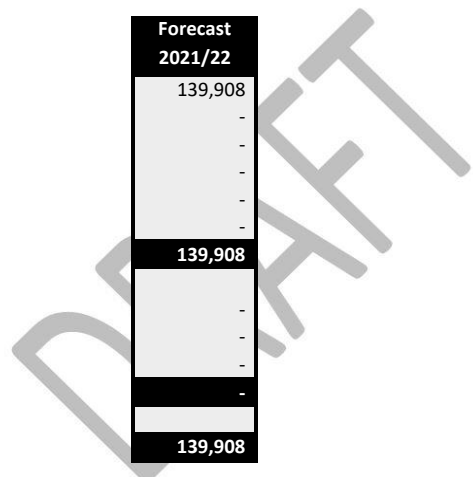
Communications	Budget 2021/22	+ / -	Budget 2022/23	Forecast 2021/22
Employees	-	-	-	-
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	87,750	1,700	<b>89,450</b>	86,020
Third Party Payments	-	-	-	-
Capital Charges	-	-	-	-
<b>Expenditure Total</b>	<b>87,750</b>	<b>1,700</b>	<b>89,450</b>	<b>86,020</b>
Grants and Contributions	-	-	-	-
Fees and Charges	-	-	-	-
Other Income	-	-	-	-
<b>Income Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Service Expenditure</b>	<b>87,750</b>	<b>1,700</b>	<b>89,450</b>	<b>86,020</b>

<b>Human Resources</b>	<b>Budget 2021/22</b>	<b>+ / -</b>	<b>Budget 2022/23</b>	<b>Forecast 2021/22</b>
Employees	171,487	3,423	<b>174,910</b>	181,154
Premises	-	-	-	-
Transport	100	-	<b>100</b>	-
Supplies and Services	155,900	3,100	<b>159,000</b>	153,437
Third Party Payments	38,800	800	<b>39,600</b>	49,957
Capital Charges	-	-	-	-
<b>Expenditure Total</b>	<b>366,287</b>	<b>7,323</b>	<b>373,610</b>	<b>384,548</b>
Grants and Contributions	(85,000)	70,000	<b>(15,000)</b>	(750)
Fees and Charges	-	-	-	-
Other Income	-	-	-	-
<b>Income Total</b>	<b>(85,000)</b>	<b>70,000</b>	<b>(15,000)</b>	<b>(750)</b>
<b>Net Service Expenditure</b>	<b>281,287</b>	<b>77,323</b>	<b>358,610</b>	<b>383,798</b>

**Transformation & Commercialisation  
Budget 2022/23**

Portfolio: **Performance & Resources**  
 Head of Service: **Jon Topping**  
 Portfolio Holder: **Clr Hannah Norman**

Transformation & Commercialisation	Budget 2021/22	+ / -	Budget 2022/23	Forecast 2021/22
Employees	62,863	81,927	144,790	139,908
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	-	-	-	-
Third Party Payments	-	-	-	-
Capital Charges	-	-	-	-
<b>Expenditure Total</b>	<b>62,863</b>	<b>81,927</b>	<b>144,790</b>	<b>139,908</b>
Grants and Contributions	-	-	-	-
Fees and Charges	-	-	-	-
Other Income	-	-	-	-
<b>Income Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Service Expenditure</b>	<b>62,863</b>	<b>81,927</b>	<b>144,790</b>	<b>139,908</b>





**Cemeteries and Crematorium  
Budget 2022/23**

**Portfolio: Environment & Leader**  
**Head of Service: Jon Topping**  
**Portfolio Holder: Cllr Richard Cook**

Cemeteries and Crematorium	Budget 2021/22	+ / -	Budget 2022/23
Employees	414,042	45,183	459,225
Premises	262,350	10,300	272,650
Transport	23,200	(300)	22,900
Supplies and Services	138,900	(2,500)	136,400
Third Party Payments	34,000	3,000	37,000
Capital Charges	-	-	-
<b>Expenditure Total</b>	<b>872,492</b>	<b>55,683</b>	<b>928,175</b>
Grants and Contributions	-	-	-
Fees and Charges	(2,152,507)	(22,600)	(2,175,107)
Other Income	(234,103)	-	(234,103)
<b>Income Total</b>	<b>(2,386,610)</b>	<b>(22,600)</b>	<b>(2,409,210)</b>
<b>Net Service Expenditure</b>	<b>(1,514,118)</b>	<b>33,083</b>	<b>(1,481,035)</b>

Forecast 2021/22
458,801
303,641
23,286
144,741
33,587
-
<b>964,056</b>
-
(2,004,264)
(148,235)
<b>(2,152,500)</b>
-
<b>(1,188,443)</b>

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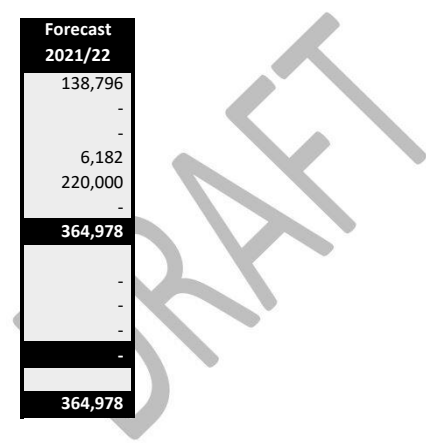
Head of Place	Budget 2021/22	+ / -	Budget 2022/23	Forecast 2021/22
Employees	100,847	5,233	106,080	108,171
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	-	-	-	306
Third Party Payments	-	-	-	7,853
Capital Charges	-	-	-	-
<b>Expenditure Total</b>	<b>100,847</b>	<b>5,233</b>	<b>106,080</b>	<b>116,330</b>
Grants and Contributions	-	-	-	-
Fees and Charges	-	-	-	-
Other Income	-	-	-	-
<b>Income Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Service Expenditure</b>	<b>100,847</b>	<b>5,233</b>	<b>106,080</b>	<b>116,330</b>

Planning	Budget 2021/22	+ / -	Budget 2022/23
Employees	492,141	(45,644)	<b>446,497</b>
Premises	-	-	-
Transport	-	-	-
Supplies and Services	14,400	30,100	<b>44,500</b>
Third Party Payments	102,000	(28,600)	<b>73,400</b>
Capital Charges	-	-	-
<b>Expenditure Total</b>	<b>608,541</b>	<b>(44,144)</b>	<b>564,397</b>
Grants and Contributions	(34,500)	34,500	-
Fees and Charges	(617,300)	35,956	<b>(581,344)</b>
Other Income	-	-	-
<b>Income Total</b>	<b>(651,800)</b>	<b>70,456</b>	<b>(581,344)</b>
<b>Net Service Expenditure</b>	<b>(43,259)</b>	<b>26,312</b>	<b>(16,947)</b>

Forecast 2021/22
599,283
-
-
29,152
57,792
-
<b>686,227</b>
(34,500)
(442,659)
-
<b>(477,159)</b>
209,068

Planning Policy	Budget 2021/22	+ / -	Budget 2022/23
Employees	130,430	6,797	137,227
Premises	-	-	-
Transport	-	-	-
Supplies and Services	11,950	-	11,950
Third Party Payments	83,000	10,000	93,000
Capital Charges	-	-	-
<b>Expenditure Total</b>	<b>225,380</b>	<b>16,797</b>	<b>242,177</b>
Grants and Contributions	-	-	-
Fees and Charges	-	-	-
Other Income	-	-	-
<b>Income Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Service Expenditure</b>	<b>225,380</b>	<b>16,797</b>	<b>242,177</b>

Forecast 2021/22
138,796
-
-
6,182
220,000
-
<b>364,978</b>
-
-
-
<b>364,978</b>



<b>Heritage &amp; Historic Buildings</b>	<b>Budget 2021/22</b>	<b>+ / -</b>	<b>Budget 2022/23</b>	<b>Forecast 2021/22</b>
Employees	161,596	8,233	169,829	192,665
Premises	-	-	-	-
Transport	-	-	-	21
Supplies and Services	3,050	-	3,050	4,222
Third Party Payments	-	-	-	53,368
Capital Charges	-	-	-	-
<b>Expenditure Total</b>	<b>164,646</b>	<b>8,233</b>	<b>172,879</b>	<b>250,276</b>
Grants and Contributions	(49,850)	(2,420)	(52,270)	(106,196)
Fees and Charges	-	-	-	-
Other Income	-	-	-	-
<b>Income Total</b>	<b>(49,850)</b>	<b>(2,420)</b>	<b>(52,270)</b>	<b>(106,196)</b>
<b>Net Service Expenditure</b>	<b>114,796</b>	<b>5,813</b>	<b>120,609</b>	<b>144,080</b>

<b>Economic Development</b>	<b>Budget 2021/22</b>	<b>+ / -</b>	<b>Budget 2022/23</b>	<b>Forecast 2021/22</b>
Employees	125,808	66,045	<b>191,853</b>	177,948
Premises	-	-	-	-
Transport	-	-	-	24
Supplies and Services	19,000	(8,000)	<b>11,000</b>	9,001
Third Party Payments	13,500	-	<b>13,500</b>	13,500
Capital Charges	-	-	-	-
<b>Expenditure Total</b>	<b>158,308</b>	<b>58,045</b>	<b>216,353</b>	<b>200,473</b>
Grants and Contributions	-	-	-	-
Fees and Charges	-	-	-	-
Other Income	(18,025)	4,240	<b>(13,785)</b>	-
<b>Income Total</b>	<b>(18,025)</b>	<b>4,240</b>	<b>(13,785)</b>	-
<b>Net Service Expenditure</b>	<b>140,283</b>	<b>62,285</b>	<b>202,568</b>	<b>200,473</b>

Economic Development	Budget 2021/22	+ / -	Budget 2022/23	Forecast 2021/22
Employees	-	-	-	-
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	-	-	-	9,232
Third Party Payments	25,000	-	25,000	25,000
Capital Charges	-	-	-	-
<b>Expenditure Total</b>	<b>25,000</b>	<b>-</b>	<b>25,000</b>	<b>34,232</b>
Grants and Contributions	-	-	-	-
Fees and Charges	(25,000)	-	(25,000)	(34,232)
Other Income	-	-	-	-
<b>Income Total</b>	<b>(25,000)</b>	<b>-</b>	<b>(25,000)</b>	<b>(34,232)</b>
<b>Net Service Expenditure</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>

**Senior Management  
Budget 2022/23**

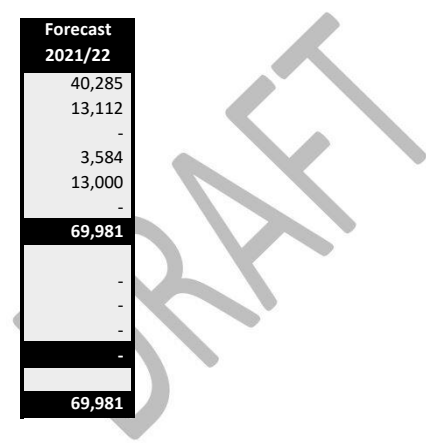
Portfolio: **Environment & Leader**  
 Head of Service: **Jon McGinty**  
 Portfolio Holder: **Cllr Richard Cook**

Senior Management	Budget 2021/22	+ / -	Budget 2022/23	Forecast 2021/22
Employees	448,936	(263,911)	<b>185,025</b>	391,778
Premises	-	-	-	-
Transport	1,000	-	<b>1,000</b>	4
Supplies and Services	2,100	-	<b>2,100</b>	1,042
Third Party Payments	-	-	-	78,754
Capital Charges	-	-	-	-
<b>Expenditure Total</b>	<b>452,036</b>	<b>(263,911)</b>	<b>188,125</b>	<b>471,577</b>
Grants and Contributions	(79,400)	79,400	-	(79,966)
Fees and Charges	-	-	-	-
Other Income	-	-	-	(34,176)
<b>Income Total</b>	<b>(79,400)</b>	<b>79,400</b>	<b>-</b>	<b>(114,142)</b>
<b>Net Service Expenditure</b>	<b>372,636</b>	<b>(184,511)</b>	<b>188,125</b>	<b>357,435</b>



Climate Change / Environment	Budget 2021/22	+ / -	Budget 2022/23
Employees	64,476	8,071	<b>72,547</b>
Premises	-	-	-
Transport	-	-	-
Supplies and Services	-	-	-
Third Party Payments	-	-	-
Capital Charges	-	-	-
<b>Expenditure Total</b>	<b>64,476</b>	<b>8,071</b>	<b>72,547</b>
Grants and Contributions	-	-	-
Fees and Charges	-	-	-
Other Income	-	-	-
<b>Income Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Service Expenditure</b>	<b>64,476</b>	<b>8,071</b>	<b>72,547</b>

Forecast 2021/22
40,285
13,112
-
3,584
13,000
-
<b>69,981</b>
-
-
-
<b>69,981</b>



Corporate and Funding			Budget		Budget	Forecast	
CC/DC	CC	Detail	2021/22	+ / -	2022/23	2021/22	
FS006/6001	FS006	6001	Interest/Interest Payable	140,100	-	140,100	199,288
FS006/6010	FS006	6010	Interest/Investment Interest	(718,900)	-	(718,900)	(487,073)
FS006/6011	FS006	6011	Interest/Other Interest Receivable	-	-	-	(133,031)
GF001/6021	GF001	6021	Quedgeley PC Local Prece/Precept Payments	-	-	-	-
GF001/6033	GF001	6033	Quedgeley PC Local Prece/Parish Precept - Quedgel	-	-	-	-
GF003/7030	GF003	7030	Minimum Revenue Provision/Plus - MRP	510,200	51,000	561,200	1,185,100
GF005/0152	GF005	0152	Employers Pension Contri/Pension - Back Funding	-	-	-	-
GF005/7019	GF005	7019	Employers Pension Contri/Less - Pension Back Fund	3,400,000	(145,000)	3,255,000	3,262,922
GF006/8001	GF006	8001	Council Tax/Collection Fund Precept	(8,081,000)	(273,000)	(8,354,000)	(8,081,000)
GF006/8020	GF006	8020	Council Tax/Collection Fund Surplus/Deficit	42,000	-	42,000	42,000
GF007/8101	GF007	8101	Revenue Support Grant/Government Grants	(87,000)	(65,235)	(152,235)	(1,942,832)
GF007/8102	GF007	8102	Lower Tier Support Grant/Government Grants	(157,000)	(18,000)	(175,000)	-
GF008/8101	GF008	8101	New Homes Bonus/Government Grants	(803,000)	783,000	(20,000)	(803,477)
GF009/8001	GF009	8001	Business Rates Retention/Collection Fund Precept	-	-	-	-
GF009/8012	GF009	8012	Business Rates Retention/NNDR Tariff	-	-	-	-
GF009/8013	GF009	8013	Business Rates Retention/NNDR Levy	-	-	-	-
GF009/8020	GF009	8020	Business Rates Retention/Collection Fund Surplus/	-	-	-	-
GF009/8101	GF009	8101	Business Rates Retention/Government Grants	(5,392,000)	(108,000)	(5,500,000)	(5,392,000)
GF010/7012	GF010	7012	MIRS Reversal - Redundancy costs only	-	-	-	-
GF012/7040	GF012	7040	MIRS - Reserves Transfer/To Earmarked Reserves	535,500	(535,500)	-	(92,652)
GF012/7041	GF012	7041	MIRS - Reserves Transfer/From Earmarked Reserves	(246,000)	246,000	-	(337,187)
GF012/7050	GF012	7050	MIRS - Reserves Transfer/General Fund Transfer	-	-	-	-
GF013/7033	GF013	7033	Accumulated Absences/Plus - Holiday Flex Accr	-	-	-	-
<b>Funding Total</b>			<b>(10,857,100)</b>	<b>(64,735)</b>	<b>(10,921,835)</b>	<b>(12,579,942)</b>	